



The Minneapolis Neighborhood Revitalization Program

VOTER'S GUIDE

**For Neighborhood Representative Seats
on the 2011 NRP Policy Board**

Candidate Information and Questionnaire Responses

Compiled by the Minneapolis NRP

As part of the election process, NRP Policy Board candidates were asked to respond to the following questions in 100 words or less:

1. How have your life / work experiences prepared you to be a neighborhood representative?
2. What do you consider to be the strengths and weaknesses of the NRP?
3. How have you participated in your neighborhood organization and its NRP Process?
4. How do you plan to maintain a relationship with the neighborhoods you would represent if elected?
5. Name one thing you would like to work on if elected.
6. Why are you running for a neighborhood representative seat on the Policy Board?
7. Please list any community-based organization with which you are currently involved.
8. Please list all current paid and unpaid affiliations.

Published candidate responses have been retyped but otherwise remain intentionally unedited by those who compiled this guide.

The Voter's Guide is compiled by the Minneapolis NRP to provide information to City residents about those candidates seeking a Neighborhood Representative seat on the 2011 NRP Policy Board. Candidates are running in one of four categories: At-Large, Protection, Revitalization, or Redirection. Electors selected by each neighborhood organization to vote on behalf of each neighborhood will vote to determine a representative and alternate to sit on the NRP Policy Board from their neighborhood category and vote to determine an at-large representative and alternate.

The NRP Policy Board Neighborhood Representative candidate forums / election will begin at 6:30 p.m., on Thursday, November 18, 2010 on the second floor of the Crown Roller Mill Building, 105 Fifth Avenue South. One candidate forum will be held in each of the four categories. Candidates will introduce themselves and respond to questions submitted in advance and from audience members. Candidate forums are moderated by NRP staff and volunteers and are free and open to the public.

The Crown Roller Mill Building is accessible to persons with disabilities. Parking is available on the street, in the surface parking lot across the street from the Crown Roller Mill building and in the Gateway and Depot ramps. **However, NRP will NOT reimburse parking fees.** To request language interpretation or childcare services during the election events, please call 612-673-5150 by November 1, 2010. For more information about the NRP Policy Board election process call or email Carsten Slostad, Policy Board staff secretary. 612-673-5150 or cslostad@nrp.org

For bus information, call the MTCO Bus Line at 612-373-3333 or www.metrotransit.org

Revitalization Neighborhood Representative Candidates

**Gordon R. Kepner
DeWayne Townsend**

The Revitalization Neighborhood electors will select a representative and alternate from the list of candidates.

REVITALIZATION NEIGHBORHOODS

**Bancroft
Beltrami
Bottineau
Bryant
CARAG
Cedar Riverside-West Bank
Cleveland
Cooper
Corcoran
Ericsson
Field
Folwell
Hiawatha
Holland
Howe
Jordan
Keewaydin
Kingfield
Lind-Bohanon
Logan Park
Longfellow**

**Loring Park
Lowry Hill East
Marcy-Holmes
McKinley
Minnehaha
Morris Park
Northeast Park
Northrup
Powderhorn Park
Regina
Seward
Southeast Como
Standish
Webber-Camden
Wenonah
Windom Park**

Revitalization Neighborhood Candidate

Gordon R. Kepner

PHOTO NOT AVAILABLE

Address: 1225 7th Street South East (55414)
Occupation: Retired / Neighborhood Activist
Neighborhood: Marcy-Holmes
Years in Neighborhood: 39
Years in Minneapolis: 39
Phone: Not Published
E-mail: Not Available

How have your life experiences prepared you to be a neighborhood representative?

- a) 36 plus years of sustained involvement with my neighborhood and its neighborhood organization
- b) Past chair of NRP Committee for my neighborhood
- c) Board of Directors Member - Neighborhood Organization for past 9 years

What do you consider to be the strengths and weaknesses of the NRP?

- a) Great strength is bringing decision-making powers over resources to the people in the neighborhood who have the greatest concern and stake in the long-term well being of their neighborhood
- b) Weakness is the increasing imposition of outside forces to hamper the mission of NRP.

How have you participated in your neighborhood organization and its NRP process?

Yes, see above.

How do you plan to maintain a relationship with the neighborhoods you would represent if elected?

- a) Through the Executive Director of MHNA. I expect to maintain a network for communicating each neighborhood's positions and concerns in a timely way.
- b) I will visit each neighborhood organization that invites me to meet with them on substantive issues before the Policy Board.

Name one thing you would like to work on if elected?

Establishing the separate integrity of NRP, so that it can get on with its original mission.

Why are you running for a neighborhood representative seat on the Policy Board?

Because of my concern over the current uncertainties threatening the future of NRP and its capacity to carry out its original charge.

Please list any community-based organizations with which you are currently involved.

Marcy-Holmes Neighborhood Association

Please list all current paid and unpaid affiliations.

None

Revitalization Neighborhood Candidate

DeWayne Townsend



Address: 3222 39th Avenue South (55406)

Occupation: Biochemist

Neighborhood: Cooper

Years in Neighborhood: 38

Years in Minneapolis: 40

Phone: 612-724-7010 (early evenings)

E-mail: d-town@tc.umn.edu

How have your life experiences prepared you to be a neighborhood representative?

I have a natural curiosity and scientific training that has always made me study how things work and one of my favorite subjects is neighborhoods. I have been involved with the Longfellow Community Council for nearly 40 years so I have a good understanding of what makes a neighborhood organization work and how it helps encourage community & residents. I am currently its treasurer.

What do you consider to be the strengths and weaknesses of the NRP?

The greatest strength is giving neighborhoods the ability to organize. This is followed closely by the financial support it provides which allows neighborhoods to actually do things. Other strengths of note are: a financial distribution formula that seems fair, an organizational framework and tremendous support in the form of classes, workshops and personal instruction.

The weak points are lack of formal interaction between the neighborhoods; i.e.: Annual Congress of Neighborhoods and organized meetings of neighborhood leaders.

How have you participated in your neighborhood organization and its NRP process?

I have helped my organization write NRP Plans I & II and to prepare for what ever NCR/NCEC brings. I have been on the board nearly as much as the organizational term limits allow, with several terms as president, secretary & treasurer. I have been active in committees, especially the Environment & Transportation Committee. Some of my favorite projects are "The River Gorge Master Plan", a handicapped playground at Hiawatha Park/School, lots & lots of planted trees, support for the YWCA building, on the task force for the Lake Street Revitalization, East Lake Library and the Midtown Greenway. I initiated and completed the process that facilitated the State-Wide Community Pride Comprehensive Award that NRP received this past August.

How do you plan to maintain a relationship with the neighborhoods you would represent if elected?

My phone & e-mail are public and I have always been available for discussions with any neighborhood leader or person(s) just ask. I would like to continue to develop personal connections with each of the Revitalization Neighborhoods. While the number of Revitalization Neighborhoods may seem like a lot, I have already engaged in relationships with a great number of them. I have spent years fighting city hall for the survival of NRP. I plan to push for more neighborhood leadership get-togethers to encourage cross-fertilization of ideas and projects.

Name one thing you would like to work on if elected?

The City of Minneapolis is full of great ideas and projects to increase the livability of neighborhoods, but in far too many cases, the ideas are not disseminated widely. It was apparent from the "Save NRP" meetings that neighborhood leaders would like to interact on a personal level more often. I would like to push to make that a reality. At a second level, I want to work on the speed with which neighborhood requests are processed. My work will be to make the neighborhoods as strong & vibrant as possible.

Why are you running for a neighborhood representative seat on the Policy Board?

NRP is going through a very rough time with the city and I think that my experience with NRP and neighborhoods will be a valuable asset. I consider NRP to be an icon of what makes Minneapolis great and what it provided for my generation needs to be there for the next.

Please list any community-based organizations with which you are currently involved.

Treasurer of the Longfellow Community Council, Volunteer for Neighbors4NRP, member of Environment and Transportation Committee and Community Connections Committee

Please list all current paid and unpaid affiliations.

Paid: Analytical Instruments, LLC

Unpaid: Holy Trinity Lutheran Church

University of Minnesota Alumni Association

St. Olaf Alumni Association

University of Iowa Alumni Association

Minnesota Chromatography Forum

Sigma Xi

Redirection Neighborhood Representative Candidates

**Tom Bissen
Carol Ann Pass**

The Redirection Neighborhood electors will select a representative and alternate from the list of candidates.

REDIRECTION NEIGHBORHOODS

**Central
Elliot Park
Harrison
Hawthorne
Lyndale
Near North
Phillips –Ventura Village
Phillips – EPIC
Phillips – Midtown
Phillips – West
St. Anthony East
Sheridan
Stevens Square-Loring Heights
Whittier
Willard Hay**

Redirection Neighborhood Candidate

Tom Bissen



Address: 2427 Clinton Avenue South #1 (55404)
Occupation Bank Manager (currently on medical leave)
Apartment Building Manager
Neighborhood: Whittier
Years in Neighborhood: 16
Years in Minneapolis: 16
Phone: 612-229-1942
E-mail: tombissen@gmail.com

How have your life experiences prepared you to be a neighborhood representative?

I have an extensive banking and finance background. I have been a Whittier Alliance board member for 12 years, 8 years as treasurer. I was chair of the Whittier Alliance Rental Property Owner Committee and chair of the NRP steering committee. I was treasurer of the Old St. Anthony Business Association for 6 years. I have been a redirection neighborhood representative on the NRP Policy Board previously. I attended the 2008 Neighborhood Summit in Omaha.

What do you consider to be the strengths and weaknesses of the NRP?

NRP has been a success story that has been recognized worldwide. The program is envied by many. The grassroots control and independent Policy Board has empowered and engaged many citizens in Minneapolis. The additional investment of funds in neighborhoods that was catalyzed by NRP is astonishing.

How have you participated in your neighborhood organization and its NRP process?

See answer in the first question..

I was a 2006 NRP Policy Board Redirection Representative and in 2007 served as an alternate. In 2008 I did not run due to health problems.

How do you plan to maintain a relationship with the neighborhoods you would represent if elected?

I would continue my involvement with the Whittier Alliance Board and reach out to other Redirection Neighborhoods.

Name one thing you would like to work on if elected?

Continue to work to preserve grassroots empowerment and citizen involvement in the City's decision-making processes. Continue to work with elected officials to guarantee a neighborhood-funding stream. Be a steward of NRP funds so they are used as intended.

Why are you running for a neighborhood representative seat on the Policy Board?

I was a part of the great success story of NRP in the Whittier neighborhood. I have been a positive influence in my neighborhood and in my advocacy to elected officials. I would like to see NRP thru its sunset.

Please list any community-based organizations with which you are currently involved.

Whittier Alliance Rental Property Owner NRP Loan Committee
Whittier Alliance Neighborhood Association (volunteer treasurer)
Whittier Alliance Fundraising Committee
OSA member

Please list all current paid and unpaid affiliations.

No paid

Volunteer: Whittier Alliance
 AZ Honorary Fraternity
 ISU Alumni Association
 Minnesota Rental Property Association

Redirection Neighborhood Candidate

CAROL ANN PASS



Address: 2536 18th Avenue South (55404)
Occupation: Retired College Professor, Property Manager
Neighborhood: East Phillips
Years in Neighborhood: 32
Years in Minneapolis: 40
Phone: 612-280-8418
E-mail: cpass@runbox.com

How have your life experiences prepared you to be a neighborhood representative?

Regarding the present situation, the most important experiences I have had are 7 years on the NRP Policy Board as Redirection Neighborhood Delegate or Alternate. These have been years when responding to challenges to the value of NRP's contribution to the City, studying and defending its value, working to make it better and listening to criticism and accolades have been key and a daily experience. NRP is now on its sunset course. However, the value, democratizing and empowering character of the revenue sharing experiment of a major city is utterly unique in the US and perhaps the world and should not be downplayed or forgotten. Moreover, I believe that as many as possible of the valuable relationships, understandings, good work and policy that can be carried on and impact the future should occur. This should not become the demise of all those valuable things, though many think it threatens to be such. I believe experienced, committed persons should be in place as this transition occurs so that what is of value is retained as much as possible and so that change is carefully and lovingly done. I believe I am well suited to do that, especially for those who wish to see NRP treated with care and value and its vision sustained.

Regarding those other life experiences that assist me as a Redirection Representative: helping to rebuild a shattered neighborhood with NRP funding and local decision-making to do that. We in Phillips still agree with Obama's statement, "The change we need happens from the bottom up, from the grass roots!" But it is also true that working in a "red-lined" neighborhood, as many of the redirection neighborhoods are, creates unique skill sets.

I have lived in Phillips Neighborhood for 32 years, raised my two sons here (one teaches at North High and the other in St. Paul), recently helped lead the neighborhood side of the as yet unfinished Xcel Energy High Voltage Power Line struggle, earlier worked to stop the building of the asthma-enhancing wood-burning incinerator in our child-filled neighborhood, helped get the "Clark Bill" passed to prevent such things from happening again, and helped build a coalition of Hispanic, Somali, Native American, and Euro-American neighbors to lobby the state legislature for 3.5 million for our NRP project, a Community Center for East Phillips Park, been president of East Phillips Improvement Coalition (EPIC) Board, which now reflects Phillips' demographics, helped create and fund-raise our many ethnic programs like the Hispanic Baseball League, the Somali American Community Organization, the Somali American Autism Project, and helped with many NRP projects restoring East Phillips with affordable housing, both for home owners and renters. My experience in Phillips and my passion has been that no group and no issue should remain unserved by the neighborhood organization and that fiscally responsible leadership means that the funding is for the broadest base possible.

What do you consider to be the strengths and weaknesses of the NRP?

Strengths: The great strength of NRP has been its administration and significant implementation funding for the most local level of governance, the neighborhoods, and the freedom allowed them in decision-making in the use of their own funds, i.e. what has contributed most to the large citizen participation and the revitalization of all sectors of the city. I remain convinced that trying to organize participation without the possibility of actually implementing something important is a "fool's errand", but giving ordinary people meaningful control over assets so they can better their lives and beautify their surroundings brings volunteers out of the woodwork. This process has also contributed to a real growth in organizing sophistication on the part of much of the citizenry of Minneapolis. NRP has resoundingly confirmed this for me and many others.

Weaknesses: The lack of a clear, unambiguous future and lack of strong downtown governmental support, which has gone on for years, of the grass roots democracy of NRP has been very damaging and wasteful of neighborhood energy. Lack of support in both funding and governance has demoralized many volunteers as well as created difficulty in planning and hurt participation levels. Neighborhoods have been clearly paddling upstream at City Hall. I am witnessing a pulling away from City Hall on the part of many neighborhoods and seeking support elsewhere, both materially and in terms of morale. This is not essentially intentional, but is forced on neighborhoods as they struggle for resources and support. I do not think this is a positive outcome for either the neighborhoods or the City. These are not really weaknesses of NRP, but of the surrounding loss of governmental support in these later years. Frankly, as a program, I don't think it has any programmatic or governance weaknesses. Until shown anything better, compared to other programs or approaches to similar issues, I think it is a creation of genius.

How have you participated in your neighborhood organization and its NRP process?

I served on the Phillips NRP Housing Board for two years, served on the NRP Implementation Board, helped rebuild a new organization when People of Phillips failed, was treasurer of EPIC for three years and have been president for five years, have chaired major housing and redevelopment projects in the neighborhood, which were accomplished with NRP dollars, and have been an NRP Rep to the NRP Policy Board for seven years for the Redirection Neighborhoods. I helped create our Housing Rehab Lottery and First Time Homebuyers Grants, using NRP funds to leverage other dollars. Many people who have been here through these times credit these efforts with literally saving the livability of East Phillips and our business district on Lake Street. I am very proud that our neighborhood organization, with the help of

NRP, moved home ownership here from about 13% to nearly 35%, all of it affordable. Roughly \$400,000 NRP funding leveraged about 20 million in affordable housing, all this through the volunteers of East Phillips. Last, I have helped lead a collaborative team of neighborhoods and other groups toward building a Community Center in our park, an NRP project. So far our NRP funding for the new Park Building has leveraged 4.1 million dollars. Completion will occur late this winter.

How do you plan to maintain a relationship with the neighborhoods you would represent if elected?

This issue is important for the Redirection Neighborhoods, given the lack of focused, unambiguous and significant representation on the new NCEC Board. Whether I am elected or not, I hope to promote the connections and relationships that have grown over the years among the Redirection Neighborhoods. I am in frequent contact with many friends, acquaintances and leadership in all of these neighborhoods and will continue to maintain these connections. Keeping the Redirection Neighborhoods informed is more difficult given this transitional period and so emails and phone calls have been useful. Also the neighborhoods that have not completed use of their Phase II funds are primarily those that have fewer volunteers who are native speakers of English with more sophisticated skills to assist in the process of preparing for acquisition of their final allocation of NRP funding. Being sure they retain their fair share of the total NRP allocation as they work toward completion is critical, so keeping them informed about this if it becomes an issues will be important and something for which we should act as a group. The Redirection Neighborhoods are still a grouping of areas and people with similar concerns. I do not believe that perception and shared responsibility should be lost. We have email connections going on especially when any concern that affects all of us comes up. I am committed to maintaining unity regarding our unique issues and being sure to continue ongoing connections with which to respond to concerns at the NCEC Board. I will continue to attend functions in the Redirection Neighborhoods such as the Potluck Parties on problem blocks on the North Side to hear concerns, share information, connect with folks, and attend community events and meetings on both the North and South Sides, a very efficient way to build relationships with volunteers from all over the city, to hear their concerns. I have continuously visited many neighborhoods and spoken with many people throughout the city who have conversed face-to-face with me about special concerns, a main one being their continued need for consistent funding. Face-to-face is my preferred mode, but email has been effective. I hope to continue and improve connections between the other Redirection neighborhoods, so we can better empower and assist one another. I have strongly supported their concerns, even when this meant standing fairly alone on issues. At times my lone voice has turned the tide on critical issues affecting the Redirection Neighborhoods.

Name one thing you would like to work on if elected?

- At this point I will continue to work on what I believe is of primary importance to all neighborhoods, but especially the "impacted" ones and those near that status; the difficulties with the sunset time of NRP and safe-guarding their Phase II funding and the transition to the NCEC setting. I will advocate for fairness to those groups that still have remaining financial commitments from the City, work for communication with NCEC representatives and responsible treatment from this commission, and work to maintain continued adequate funding of Phase II. This is especially important for the struggling future of Minneapolis inner-core neighborhoods, given the foreclosure catastrophe and the current job loss. It appears that these neighborhoods are significantly under-represented on the NCEC Board.

- I also think we must work toward strong communication with the NCEC, to be sure those 'best practices' and valuable assets of NRP find themselves included in the goals and strategies of the NCEC as much as possible. I am very concerned that those neighborhoods, which make up the Redirection Group, find expression and empowerment in the NCEC. This means greater connection and knowledge/strategy sharing between the inner-core neighborhoods to build a more unified neighborhood political voice to help these things to happen. I hope to work on this and strongly represent this voice at the NRP Policy Board and to the NCEC in this transition time.

Why are you running for a neighborhood representative seat on the Policy Board?

I want to continue to support those issues that challenge the neighborhoods that have been formerly called "Redirection Neighborhoods" and believe I can do that effectively from the position of the NRP Policy Board. The change in representation on the new NCEC Board from what it was on the NRP Policy Board is significant and, to repeat, does not appear to have very strong representation from the less affluent neighborhoods. I have found that even if there is a sentiment toward being responsive to the issues of the neighborhoods with greater diversity and economic challenges, what actually constitutes real assistance is often not well understood. My experience tells me there is no substitute for living in such a neighborhood. I am confident I have the tenacity, boldness and experience to be very effective in these waning and transition years of NRP. I understand the value of and am committed to the continuance of grass roots neighborhood-based decision-making and funding, which is the genius of NRP, and wish to continue to work for something as close to that as possible. I am confident I have demonstrated in my years on the Policy Board that I will work hard for these things. I almost never miss any of the Policy Board or Briefing meetings and have spent the past year attending many meetings beyond these. Sadly, I was a part of the lobbying team of neighborhoods speaking for NRP at the legislature and was intimately involved in working with Rep. Clark and Sen. Torres Ray to craft and defend the bill that bought the promise of funding the neighborhoods back to the city. This did not turn out as many of us had hoped. In spite of setbacks regarding the future of NRP, I have remained a strong voice for the unique needs of the Redirection Neighborhoods, whether I have been a delegate or alternate. I believe I have become especially good at bringing forward the special concerns of these neighborhoods and defending grass roots decision-making in general. My commitment to the value and entitlement of local volunteerism has always been key and I have seen and been a part of what that can accomplish. I have consistently been there and been vigilant for these concerns and would be honored and wish to continue to defend it and help create such a future as these policies and ideas can have in Minneapolis, given the present situation.

Please list any community-based organizations with which you are currently involved.

NRP Policy Board Redirection Neighborhoods Rep. 6 years
 East Phillips Improvement Coalition EPIC, past treasurer and current President
 East Phillips Park Community Center Design Team
 Bloomington/Cedar/Lake Commercial Association
 Bloomington Avenue Citizens' Patrol, founding member
 Park Avenue Methodist Church
 Hispanic Baseball League, fundraiser
 Somali American Community, Board Member, Somali American Autism Project
 Lake Street Council, University of Minnesota Alumni Association

Please list all current paid and unpaid affiliations.

All positions noted in #7 are unpaid

Protection Neighborhood Candidates Candidates

Shahnaz Y. Coyer

Nicholas T. Kakos

Jeffrey L. Strand

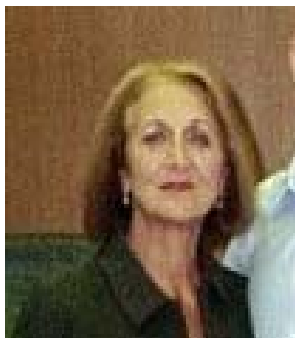
The Protection Neighborhood electors will select a representative and alternate from the list of candidates.

PROTECTION NEIGHBORHOODS

Armatage
Audubon Park
Bryn-Mawr
Cedar-Isles-Dean
Columbia Park
Diamond Lake
Downtown East
Downtown West
East Harriet-Farmstead
East Isles
ECCO
Fulton
Hale
Kenny
Kenwood-Isles
Linden Hills
Lowry Hill
Lynnhurst
Marshall Terrace
Nicollet Island-East Bank
North Loop-Warehouse District

Page
Prospect Park East River Road
St. Anthony West
Shingle Creek
Tangletown
Victory
Waite Park
West Calhoun
Windom

Protection Neighborhood Candidate SHAHNAZ COYER



Address: 5315 Colfax Avenue South (55419)
Occupation: Retired, University of Minnesota
Neighborhood: Lynnhurst
Years in Neighborhood: 28
Years in Minneapolis: 28
Phone: 612-822-7466 (10am-6pm)
E-mail: coyer@umn.edu

How have your life experiences prepared you to be a neighborhood representative?

I committed to making cities livable when I moved to Pontiac, Michigan in the early 70s as others were leaving it. For the next several years I worked with the public schools, adult education and youth sports. Soon Minneapolis inspired me to become engaged in its programs and neighborhoods. My prior work in open housing in St. Paul during my College days had given me a glimpse of the neighborhoods, and later I worked as a teacher trainer in several MPLS neighborhoods and saw its cultural diversity and rich historical dynamic.

During the several years of coaching and running the girl's soccer program at Pearl Park and Lynnhurst, I met many families from numerous neighborhoods and visited all the city parks and youth programs. In this position my work included recruiting coaches, responsible for all team planning, tryouts, and parent involvement. We formed a new corporation, wrote bylaws and established a very respectable Minneapolis United Soccer program. This was a truly collaborative organization throughout the city of Minneapolis.

In the past 10 years I have been on the Lynnhurst Neighborhood Association board, Chair for two years, treasurer, NRP committee, summer festival chair 6 years, and other community activities including Lyndale Avenue renovation, and business development groups.

I have retired from the University of Minnesota after 25 years of service. I was a project manager for some of the largest transitions in University Technology, responsible for all communications, documentations, web content, and town hall presentations. I have worked as a project team lead to plan state-of-the-art communications designs for several new campus buildings and telecommunications services. These buildings included The Weisman Art Center, Basic Sciences, and Extension services offices in the State.

What do you consider to be the strengths and weaknesses of the NRP?

NRP represents a solid program based on deep-rooted commitment to the city of Minneapolis, engaged with very committed people who have accomplished enormous collaborative projects in neighborhoods. This is a unique city and a very worthy program, which has engaged huge citizenship participation in many programs. I would like to do more to strengthen the awareness of the potential, and expansion of the programs with more individuals participating in more programs extending to more diverse programs. Basically, I want more people to know about NRP, encourage more participation and initiate more with this opportunity. We can have a powerful impact with greater participation.

The weakness may be the unpredictable changes and what becomes of the solid programs of NRP in the transition and shift of the NRP to the city political system. NRP has a cultural commitment to the city it serves and this may be jeopardized in any change of funding, priority setting and leadership.

How have you participated in your neighborhood organization and its NRP process?

Member of LYNAS Board since 2001, past president, treasurer, Summer festival chair 6 years, web page development, NRP committee, NRP representative, NRP Phase I completion and phase II planning. I have worked with several NRP projects on community outreach and publications. We are working on creating a framework for the neighborhood safety planning and have conducted several meetings to bring neighbors together for this. I have also worked with several fund-raisers for local schools, new immigrant high school, and other volunteer work with multi-lingual needs in schools. My commitment to the city also includes volunteering and working on campaigns, and as a delegate to city, county and state conventions.

How do you plan to maintain a relationship with the neighborhoods you would represent if elected?

I will be available to neighborhoods by direct contact, group meetings, email or local board meetings. I will take initiative to attend local events and contact board representatives of protection neighborhoods as needed. To have so much direct contact with all protection neighborhoods is the best part of the role and I hope to be their advocate on the Policy Board.

Name one thing you would like to work on if elected?

To continue the essential NRP programs and its successful projects under the new NCEC will be a great opportunity for me to be a part of the NRP Board. This will be the best place for me to join the hardworking group and bring my new energy and innovated style to NRP. The protection neighborhoods need to continue fair resources to remain vital in the city.

I also want to work on making NRP and its programs more visible to people and businesses. Some areas of the city are not as yet engaged in this or know its potential.

Why are you running for a neighborhood representative seat on the Policy Board?

It is a good time for me to get back and work for my city and be a part of a very vital organization, which has made Minneapolis the envy of so many. Many people work hard on our behalf, it's my turn to join them. I am an idea generator, inspired, attentive, and will show up for the work.

I hope to be a part of the transition and influence this consolidation plan so that the best of NRP continues and we find the best funding source with the most efficient plan to serve the city. I have a lot of respect for NRP and faith in the new direction of NCEC with individuals willing to take part and be involved. I also know a lot about Livable Cities and its projects and want to incorporate new directions in the future of our city.

Please list any community-based organizations with which you are currently involved.

Lynnhurst Neighborhood board member
NRP Phase I program participant and administrator
NRP housing loan coordinator
Phase I finance and complete report preparation
NRP Phase II program planning committee
DFL Seniors member
United Nations Association, MN

Please list all current paid and unpaid affiliations.

Retired, University of Minnesota
All of the previous activities of section 7 (above)

Protection Neighborhood Candidate **NICHOLAS T KAKOS**



Address: 3240 Humboldt Avenue South (55408)

Occupation: Certified Public Accountant

Neighborhood: East Calhoun

Years in Neighborhood: 64

Years in Minneapolis: life

Phone: 612-825-9709 (mornings)

E-mail: *not available*

How have your life experiences prepared you to be a neighborhood representative?

Lifetime experience working as a volunteer leader, organizer or director in church, community, school or youth recreation programs and the American Legion has provided me a broad and strong understanding of the needs and capability to work effectively with neighborhood organizations. Having served on the NRP Policy Board the past 15 years has enabled me to actively participate and understand the many complex ramifications of the program and provide guidance and direction on an equitable basis for all neighborhoods.

What do you consider to be the strengths and weaknesses of the NRP?

The strength of the nationally renowned NRP program is derived from the tremendous volunteer citizen participation enabling neighborhoods to cooperatively determine their own Action Plans in attaining their long-term strategic visionary goals and objectives. NRP has been most effective in providing a direct and economical means of communication between the neighborhoods and the governance of the City of Minneapolis. The only weakness of the NRP program is the failure of the Mayor and City Council to accept the major improvements in the city made possible by NRP the past 20 years by supporting continuance of NRP beyond 2009 with adequate funding and their false belief the City can do a better job in involving community participation by spending unnecessary dollars of the taxpayers by creating a costly ineffective bureaucratic department, Neighborhood Community Engagement Department.

How have you participated in your neighborhood organization and its NRP process?

Served as Chairman of the East Calhoun NRP Steering Committee directly responsible for development and implementation of the neighborhood's Phase I Action Plan. Served several terms on East Calhoun Organization's Board of Directors. Also served as Chairman for many years of East Calhoun's Zoning Committee.

How do you plan to maintain a relationship with the neighborhoods you would represent if elected?

Previous experience on the NRP Policy Board has shown it is very difficult to maintain direct communication and attend meetings of all 30 Protection Neighborhoods. Currently, all relevant information on issues, policies and directives are very effectively communicated to the neighborhoods by NRP staff under direction of the NRP Policy Board. Nonetheless, I am available to attend all meetings and forums when requested and will answer all inquiries and provide any assistance when needed.

Name one thing you would like to work on if elected?

Since the City has already established its' new Neighborhood Community Engagement Department and elected its' Neighborhood Community Engagement Commission, the die appears to have been cast for the transitional phase-out of NRP. However, to accomplish this in a orderly and efficient manner so all neighborhoods are treated fairly, I would concentrate on seeing that NRP receives all the funding it is entitled to so that all neighborhoods whose Action Plans have not been processed receive the funding they have been promised.

Why are you running for a neighborhood representative seat on the Policy Board?

My 15 continuous years of experience as a member of the NRP Policy Board, including tenure as vice-chairman, will be extremely beneficial in planning an orderly and efficient phase-out of the NRP program in a manner that will assure all neighborhoods receive the funding they have been promised to complete their Phase I & II Action Plans.

Please list any community-based organizations with which you are currently involved.

NRP Policy Board, Alternate Protection Neighborhood Representative
Fifth District American Legion, Legislative Chairman, Finance Committee
American Legion Post 129, Adjutant & Finance Officer
St. Mary's Greek Orthodox Church, Insurance & Risk Director

Please list all current paid and unpaid affiliations.

Affiliation with all the previously listed community-based organizations is on a voluntary non-compensated basis.

Protection Neighborhood Candidate

JEFFREY L STRAND



Address: 5100 Thomas Avenue North (55430)
Occupation: Administrative Manager-Administrative Treasurer
Neighborhood: Shingle Creek
Years in Neighborhood: 21
Years in Minneapolis: 32
Phone: 612-588-4817 (Weekdays between 5 -7 p.m.)
E-mail: Jeff_Strand@msn.com (or via Facebook Page)

How have your life experiences prepared you to be a neighborhood representative?

I am a candidate for re-election to the Policy Board. I have been blessed to work with many compassionate and innovative staff, leaders and neighborhood partners who sought positive change through collaboration. My career as a local government professional has involved helping distressed taxpayers, forging transactions to revitalize and redevelop distressed or contaminated lands, facilitating efforts for foreclosure prevention information and community recovery, and managing teams through times of change. From my work and neighborhood experiences I believe that collaboration and constructive engagement helps us identify goals and conduct creative problem solving. In the present environment, it is critically important for elected NRP neighborhood representatives to work effectively for their constituencies, seeking out common interests and building coalitions to ensure that ongoing support for neighborhood programs.

Neighborhood organizations and electors should evaluate my extensive experience on the Policy Board (2001-02, 2004-10) as well as service on other deliberative bodies such as the Neighborhood and Community Engagement Commission (2009, 3-year term), the Minneapolis Capital Long-range Improvement Committee (16 years), the Community Engagement Task Force, Storm Water Utility Task Force, and Shingle Creek Neighborhood Association board. When electors choose the best representative for Protection neighborhood organizations and residents on the Policy Board, keep in mind my track record on the Policy Board demonstrates the ability to craft and articulate policy positions, to ask the difficult and sometimes uncomfortable questions, and to move action items to vigorously represent the Protection neighborhoods' interests.

What do you consider to be the strengths and weaknesses of the NRP?

Strength: I continue to believe that the people of Minneapolis have always been the greatest strength and asset of the NRP. The homeowners and renters, business entrepreneurs and stakeholders who volunteer and collaborate through the neighborhood organizations to improve their communities and the city are the greatest strength of the program. The NRP has documented the significant leveraging of resources and enhancement to quality of life from the program.

Weakness: A serious threat or weakness that has to be combated is the public perception that the program has ended or has somehow become irrelevant simply because the primary funding stream ended in 2009. The fact is that in May 2010 the Policy Board voted to increase neighborhood Phase II allocations to 100%, and that neighborhood organizations will continue to implement approved neighborhood action plans, expend NRP funds, and require services and contract administration related to their NRP plans for some time to come.

How have you participated in your neighborhood organization and its NRP process?

Shingle Creek residents and board colleagues have given me that honor and privilege of continuous service on the Shingle Creek Neighborhood Association board from 1992-2010. I served as the board chair from 1997-2006, and currently serve as secretary. I have represented the SCNA on several North Minneapolis/Camden Community organizations, ad hoc task forces, or projects. I currently serve as president of the Community Action Board of CommonBond Communities Shingle Creek Commons/Kinglsey Commons community action boards. I have participated in the Camden Alliance of Neighborhoods, and the Northside Neighborhood Alliance.

I have been required, as a neighborhood activist and board member, to lead board and community meetings, to speak at public meetings, to testify before the City Council and other bodies, including committees of the Minnesota Legislature. From time-to-time I have submitted articles for the Camden Community News, usually on topics such as NRP, community engagement, or housing/economic development or capital improvement projects.

How do you plan to maintain a relationship with the neighborhoods you would represent if elected?

The Neighborhood Organizations and many board members and residents have access to information from the NRP web site and e-mail subscriptions as an efficient, low-cost method to disseminate Policy Board updates, agendas and meeting minutes. I support the "NRP Link" as an important resource for distributing program and Policy Board information to neighborhoods and residents. I practice a balanced approach to obligations of family, work life and community service. When requested, I have met with neighborhood organizations and boards. This past year I attended and participated in the NRP meeting at Crown Roller where Bob Miller and David Rubedor discussed the proposed NRP-NCR consolidation Plan with neighborhoods.

I believe it is relevant that I attended "listening sessions" with 14 neighborhood organizations as well as the Southwest, East and North community meetings as part of the extensive community engagement initiative of the NCEC/NCR to gather information and input prior to drafting of new Community Participation Program guidelines for providing administrative support for neighborhood organizations.

These meetings usually involved discussions with the neighborhood boards where extensive notes were taken. Among the "listening sessions" that I attended were those with Victory, North Loop, Marshall Terrace, ECCO, Columbia Park, HPDL, NENA, Whittier, Lind-Bohanon, Lowry Hill East, Phillips-EPIC, Hawthorne, and Corcoran.

Name one thing you would like to work on if elected?

I ask for your support for re-election to serve Protection Neighborhoods during 2011 on the Policy Board to continue supporting the interests of neighborhood organizations through continued constructive engagement between the NRP and the City. NRP Director Miller has recognized the need for an orderly transition between the neighborhood programming of the NRP and that to be provided through the Neighborhood and Community Relations Department and the Neighborhood and Community Engagement Commission. I will vigorously support the Policy Board's ongoing engagement with the Mayor and City Council to negotiate an acceptable NRP-NCR consolidation plan. We must protect the obligations and responsibilities of NRP to continue to serve the neighborhoods, while seeking to ensure an orderly transition to the new community engagement program with appropriate future funding for neighborhood organizations and programs as the City declared this a core municipal function.

As noted last year, I moved and supported a resolution in June 2009 (NRP/PR#2009-08) seeking legal clarification of the future of NRP. The legal opinion was provided to the Policy Board on 9/21/09, as noted in the Minutes; "The first part of the opinion gives a legal analysis of the NRP law, sources of revenue and the use of NRP funds. Then the opinion provides an analysis of the impact of the Neighborhood Community Relations Department (NCRD) on the existing NRP Program. In answering the questions posed, he stated that the City's new NCRD and the new 2008 legislation have no legal impact on the NRP. Also, the NRP funds have to be spent for qualifying expenditures under the NRP law."

I serve on the working group set up to review the NRP Joint Powers Agreement. There is an area of concern that should be addressed to the representatives of the Participating Jurisdictions through the discussion about the Joint Powers Agreement and/or NRP Policy Board Bylaws. We know the City of Minneapolis and the Minneapolis Park & Recreation Board have set up the NCR/NCEC structure (or have a seat on the NCEC). I feel it is appropriate for the NRP to ascertain from the Minneapolis Public Schools and Hennepin County, since the Minneapolis Library Board is defunct, what role in collaboration, support, funding or otherwise, those entities intend to play in the future of neighborhoods and community engagement-empowerment within Minneapolis.

Why are you running for a neighborhood representative seat on the Policy Board?

In my view, residents and neighborhood organizations support preserving the best elements of the NRP as the new community engagement system in Minneapolis takes shape. Much work remains for the NRP to serve the needs of neighborhood organizations. Bob Miller has reported details as to the number of Phase II Neighborhood Action Plans yet to be developed and approved, along with open contracts from Phase I and Phase II that must be monitored and managed.

My record of volunteerism and neighborhood activism shows my commitment to neighborhood work, the NRP, and the successful transition to the next phase of neighborhood revitalization in Minneapolis. The NRP has made Minneapolis a better place to live, work, and play. The neighborhood organizations, board members, and the electors and alternates they empower in the NRP election process know that the Minneapolis NRP has been recognized nationally and internationally as a model for civic engagement and

citizen participation. The change process from NRP to the new community engagement program must respect the integrity and legal responsibilities of the NRP and the Policy Board, while providing for the seamless transition of support and contract management services for neighborhoods. I ask for your support as 2011 Protection Neighborhood Representative to help achieve this goal.

Please list any community-based organizations with which you are currently involved.

- Shingle Creek Neighborhood Association, Board Member/Secretary
- Shingle Creek Commons and Kingsley Commons Joint Community Action Board (CommonBond Communities), Board President
- DFL Party, Associate Chair, Senate District 58

Please list all current paid and unpaid affiliations.

- Employer: Hennepin County Taxpayer Services - Administrative Manager;
- Minnesota Foreclosure Partners Council, Hennepin County Alternate

Unpaid:

- Neighborhood and Community Engagement Commission, City Council Appointee
- Shingle Creek Neighborhood Association, Secretary/Board Member
- Shingle Creek Commons and Kingsley Commons Joint Community Action Board (CommonBond Communities), Board President
- Minneapolis Capital Long-Range Improvement Committee
- Camden Alliance of neighborhoods (CAN!)
- DFL Party, Senate District 58, Associate Chair
- Cardinal Stritch University Alumni Association
- Delta Mu Delta International Honor Society in Business Administration, Kappa Alpha Chapter
- Project for Pride in Living (PPL) donor
- Library Foundation of Hennepin County, donor
- University of Minnesota Foundation, Tretter Collection, donor
- South Dakota State Agriculture Heritage Museum
- Hart-Parr Oliver Collector's Association, club member #7821
- J. I. Case Collector's Association, Inc. club member
- Twin Cities Gay Men's Chorus, donor
- Minnesota Public Radio, member
- TPT-Twin Cities Public Television, member

At-Large Neighborhood Representative Candidates

**Debbie Evans
Wizard Marks
Christopher Shepard
Tamara Ward**

All electors will select a representative and alternate from the list of candidates

***Representing
All of the Minneapolis neighborhoods
Participating in the NRP***

At-Large Neighborhood Candidate DEBBIE EVANS



Address: 3807 Zenith Avenue South (55410)
Occupation: Marketing Promotions Manager
Neighborhood: Linden Hills
Years in Neighborhood: 22
Years in Minneapolis: 22
Phone: 612-860-2526
E-mail: debranevans@comcast.net

How have your life experiences prepared you to be a neighborhood representative?

I have been a member of the Linden Hills Neighborhood Council (LhiNC) Board for 13 years and have been a Board Co-chair, a founding member of Neighbors4NRP and a volunteer coordinator of many community projects.

As your NRP Policy Board At-Large Neighborhood Representative for the past seven years, I have been an energetic advocate for neighborhoods and the continuation of NRP, as we know it. I have helped organize testimony supporting NRP at the State Capital and have testified in support of NRP many times before State legislators and the Minneapolis City Council. I have served as Policy Board Vice Chair, on several important Policy Board task forces and have the best attendance record of any Policy Board member. I take my responsibilities seriously.

I helped develop the *Residents' Response to the Framework for the Future (The Alternative)* in 2008 that addressed the serious concerns of residents about the City Council's recommendations for the future of NRP and citizen engagement. The Framework recommended creation of the new Neighborhood and Community Relations Department. The resident response that I helped write included a constructive alternative plan for the future of NRP and neighborhood organizations.

What do you consider to be the strengths and weaknesses of the NRP?

Strengths: Resident *empowerment* is the essence of NRP. Resident *engagement* has been the emphasis, and at best is the current direction of the City. With engagement residents can voice their opinions, but little may be heard, while with empowerment residents have control of resources and responsibility for setting priorities. Through NRP, residents have had a strong, positive impact on their neighborhoods. Neighborhood organizations have used NRP funds to leverage more than **ONE BILLION DOLLARS of additional investment**.

Weaknesses: The absence of elected official support for NRP has resulted in volunteer disillusionment, frustration and burnout along with the inherent staffing challenges. A neighborhood supportive NRP joint powers governing board that continues beyond 2011 needs to be a goal of the 2011 Policy Board. The neighborhoods' vulnerability with the City Council and Mayor's increased control is an indication of how tenuous our community empowerment effort is. The new Neighborhood and Community Engagement Commission (NCEC) has no control over the Neighborhood and Community Relations Department budget nor hiring and firing of its director. The NRP Policy Board has responsibility for both.

The City Council and Mayor have taken over responsibility for future community engagement. The result is more emphasis on resident *advice* and less commitment to resident *responsibility*.

We need to oppose any efforts by the City Council and Mayor to control membership of the NRP Policy Board after 2011.

How have you participated in your neighborhood organization and its NRP process?

I have co-chaired the LHiNC Board and served on all of LHiNC's standing committees, chairing several of them as well as the annual fundraiser. I was editor of the *Linden Hills Line* for 12 years. I have been actively involved in my neighborhood's Phase I and Phase II planning, implementation and review processes. I helped implement almost all of LHiNC's dozens of NRP projects. I have secured volunteer support, grants and extensive matching funds for neighborhood NRP dollars. I have worked closely with the Park, Library and School Boards; and the City's CPED, Finance, and Public Works Departments and Council Members have experienced the challenges of each.

How do you plan to maintain a relationship with the neighborhoods you would represent if elected?

As I have been doing for the past seven years, I will continue to communicate with neighborhoods regarding important Policy Board issues. I will continue to meet and work with board members, volunteers and staff from all neighborhood categories to inform them of important NRP issues and be a source of support. I will continue to attend neighborhood organization meetings to which I am invited. I have been, and will continue to be, readily available to disseminate and exchange information. I will continue to be your tireless advocate on the Policy Board. I welcome your input. As I have done this past year, I will continue to facilitate and elicit neighborhood responses to elected officials on the very important decisions being made regarding NRP's future and your neighborhood's improvements.

Name one thing you would like to work on if elected?

I would work on at least two things;

ENSURE A SMOOTH CONSOLIDATION OF NRP AND THE NCR DEPARTMENT WHILE MAINTAINING THE INTEGRITY OF THE NRP PROGRAM.

ENSURE CONTINUED EMPOWERMENT OF RESIDENTS AND NEIGHBORHOODS. This **can and must** be done.

In 2008, the State Legislature provided the City Council with a financing mechanism that the Council could have used to support NRP and neighborhood organizations. The legislation had the potential of providing full funding for a Phase III of NRP, neighborhood citizen participation efforts and neighborhood organization investments **if City elected officials wanted to support this effort**. They did not and the result is the ineffective and poorly funded Neighborhood and Community Relations program that the City has initiated to replace NRP.

We **MUST** support neighborhood organizations in their efforts to improve their neighborhoods by **not allowing the City Council and Mayor to take control over NRP** and the last significant City investment in neighborhoods. In essence, we must maintain the integrity of NRP so that all neighborhoods will have access to 100% of their NRP funding.

Why are you running for a neighborhood representative seat on the Policy Board?

There is a lot of work yet to do to support neighborhoods at the Policy Board level. I have a deep respect for neighborhood volunteers. I have been and will continue to be a strong and ever present advocate for neighborhoods. At the Legislature, we were able to secure funding for neighborhood **purposes**, but the City Council has not supported or chosen to establish **SECURE LONG-TERM funding for neighborhood organizations** for anything more than minimal administration costs. In the 2011 budget proposed by the Mayor, he almost doubles the NCR administrative staff (from 8.5 to 16 FTE's), while the budgeted funds supporting neighborhood organizations remains at the 2010 level (less than half of current NRP expenditures). This shortsighted approach will minimize the demonstrated ability of neighborhoods to leverage their public funds with millions of dollars of private and other public monies.

My question to you:

The City Council and the Mayor will be providing only a minimal level of funding to support neighborhood organization administrative costs. Where will the resources come from to invest in neighborhood improvements?

How will the needs of neighborhoods be addressed?

My answer: It will take a major effort by all of us to begin to reverse the current efforts to minimize the empowerment of residents and neighborhood organizations. The City Council and the Mayor are assuming that we won't put out the effort. It is our quality of life and future of our neighborhoods that is at stake. We need strong neighborhoods if we are to have a strong city.

Your answer: I would like to hear it. If you are interested, please call me at (612) 860-2526.

Please list any community-based organizations with which you are currently involved.

NRP Policy Board At-Large Neighborhood Representative

Neighbors4NRP, Founder and Member

COIN, Incorporator

Please list all current paid and unpaid affiliations.

Marketing Promotions Manager, HMT Marketing, Inc.

All of the positions in #7 (above) are unpaid.

At-large Neighborhood Candidate Wizard Marks



Address: 3001 Oakland Avenue (55407)

Occupation: Non-Fiction Writer, Retired

Neighborhood: Central

Years in Neighborhood: 38

Years in Minneapolis: 38

Phone: not available

E-mail: wizardmarks@q.com

How have your life experiences prepared you to be a neighborhood representative?

- Neighborhood newspaper reporter, Minneapolis for 7 years
- Board of CNIA for several years, voting member of CNIA since 1987
- VISTA Volunteer for three years at Hosmer Library
- College educated AND from a poverty background giving me a unique perspective on revitalization.
- NRP Policy Board member 1 year

What do you consider to be the strengths and weaknesses of the NRP?

NRP strength resides in its empowerment of ordinary people to make primary decisions about their neighborhoods, create partnerships, prioritize their needs, and leverage funds to implement solutions. Its weakness is its funding structure which the legislature was willing to continue, but the mayor and council failed to accept.

How have you participated in your neighborhood organization and its NRP process?

From before the NRP chose the first neighborhoods to initiate the process, I was covering the story for neighborhood newspapers. When Central was chosen, I participated from the beginning in several committee efforts including housing, which dealt with the largest part of the requirement for use of NRP funds, and community building, which initiated the revitalization of Hosmer Library at my request.

How do you plan to maintain a relationship with the neighborhoods you would represent if elected?

E-mail, phone, and public meetings

Name one thing you would like to work on if elected?

I would like to work on the joint powers agreement to see that there is no diminution of the integrity of process, that it remains independent. I want to insure that it's policies that effect stronger community involvement by people of color and the poor are part of the agreement.

Why are you running for a neighborhood representative seat on the Policy Board?

My best skills are logical thinking, loyalty to mission, and very high communication skills. In redirection neighborhoods those are priority skills to engage people where they are, as opposed to where one might want them to be and convince them that they have a stake in the outcomes of the process.

Please list any community-based organizations with which you are currently involved.

CANDO (Central Neighborhood's community development organization)

PNN (a Phillips web site, presently somewhat moribund)

Please list all current paid and unpaid affiliations.

CANDO (as a resident of Central)

At-large Neighborhood Candidate Christopher Shepard



Address: 3014 Cleveland Street (55418)
Occupation: Father (stay-at-home)
Neighborhood: Waite Park
Years in Neighborhood: 5 months
Years in Minneapolis: 5 months
Phone: 651-262-4840 (mornings)
E-mail: clshepard@gmail.com

How have your life experiences prepared you to be a neighborhood representative?

I have dedicated my career and education to finding answers to the City's various issues, large and small. I have a masters degree in urban planning and several years of experience in economic development. I understand issues of housing, safety, transportation, and equity. I understand what business and residential communities need in order to grow sustainably. I understand the relationships needed in order to link neighborhoods with municipal and State government to achieve common goals. Further, I understand neighborhood-level politics, and the collaborative process necessary to achieve successful programs and policies.

What do you consider to be the strengths and weaknesses of the NRP?

The NRP offers an excellent tool by which the City can ensure democracy in its investment strategy. Through their various Neighborhood Action Plans, neighborhood residents are directly responsible for their various economic development initiatives. This is pluralism at its finest. However, along with pluralism comes the inevitable conflict and consternation inherent in democratic decision-making. NRP's challenge is to foster unity through collaboration, and to develop action plans that best represent the majority within a reasonable time frame.

How have you participated in your neighborhood organization and its NRP process?

My family and I moved to the neighborhood in April. Since we arrived, we've joined the East Side Food Coop and participated in a number of neighborhood events. Most recently, we participated in National Night Out, an event which we plan to host for our block next year. I'd like to build upon my neighborhood interaction by being elected to the NRP board.

How do you plan to maintain a relationship with the neighborhoods you would represent if elected?

If elected (or not), I would make myself available by attending as many neighborhood meetings as possible. I plan to involve myself in as many local economic development groups as I could, starting with the Northeast Community Development Corporation. I would also communicate through Facebook and email.

Name one thing you would like to work on if elected?

If elected, I would like to work on a regional economic development strategy for the Northeast neighborhoods, including a branding strategy, an events strategy, among other projects that would attract more local commerce. As part of the economic development strategy, I would like to help develop a transportation strategy that enhanced pedestrian access and safety.

Why are you running for a neighborhood representative seat on the Policy Board?

I am running for a neighborhood representative seat because I'm interested in using my skill-set as an economic developer and urban planner to help make my neighborhood a better place to live, work, shop, and play. My wife and I have two young boys, and as they grow, we want them to have the best childhood experiences possible. We love the Northeast neighborhood, and I want to use what I've learned over the years to help make it an even better place for our family.

Please list any community-based organizations with which you are currently involved.

I have attended a Northeast Chamber event as well as the Eastside Food Coop's monthly events. I have reached out to the Northeast Community Development Corporation as well as our Ward 1 representative, Kevin Reich, and I plan to work with both on various initiatives in the future.

Please list all current paid and unpaid affiliations.

I am currently a stay-at-home father and have no paid affiliations.

At-large Neighborhood Candidate Tamara Ward

PHOTO NOT AVAILABLE

Address: 1902 Glenwood Avenue #3 (55405)

Occupation: Community Organizer / MHRC

Neighborhood: Near North

Years in Neighborhood: 1

Years in Minneapolis: 18

Phone: not available

E-mail: twardmpls1@msn.com

How have your life experiences prepared you to be a neighborhood representative?

Yes. I was previously a VISTA volunteer and participated in Neighborhood Leadership programs.

What do you consider to be the strengths and weaknesses of the NRP?

No answer given.

How have you participated in your neighborhood organization and its NRP process?

Not yet.

How do you plan to maintain a relationship with the neighborhoods you would represent if elected?

Attending meetings of the neighborhood councils, meetings and e-mail contacts with neighbors and other representatives of the neighborhood.

Name one thing you would like to work on if elected?

Revitalization of the neighborhood around the Penn Avenue and Glenwood Avenue.

Why are you running for a neighborhood representative seat on the Policy Board?

As a part of the City and of my neighborhood it is important to be active and part of the process that makes it work and great.

Please list any community-based organizations with which you are currently involved.

Northway Community Trust Board Member

Please list all current paid and unpaid affiliations.

Hennepin County Mental Health Advisory Board



Neighborhood Revitalization Program Policy Board Candidate Forums and Election

WHEN:

*Thursday, November 18, 2010
6:30 to 9:00 p.m.*

WHERE:

*Crown Roller Mill Building
105 Fifth Avenue South
Minneapolis*

THE AGENDA:

- | | |
|--------------------|---|
| 6:30 – 7:00 | Registration of Electors and Elector Alternates
Meet the Candidates Social <i>Refreshments Served</i>
Election Rules Presentation |
| 7:00 – 7:45 | At-Large Candidate Forum & Voting |
| 8:00 – 8:45 | Revitalization Neighborhoods Candidate Forum & Voting
Protection Neighborhoods Candidate Forum & Voting
Redirection Neighborhoods Candidate Forum & Voting |